

**CARGOTEC**

President and CEO Mikael Mäkinen

28 April 2011



# January–March 2011 interim report



HIAB · KALMAR · MACGREGOR

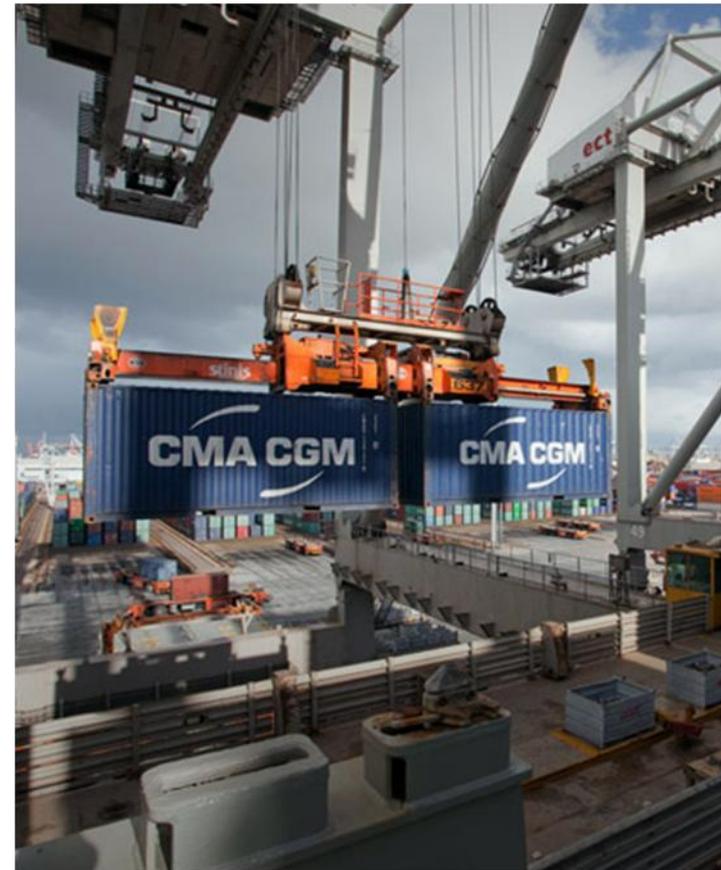
## Highlights of January–March 2011 report

- Market activity up in both segments and all geographies
- Order intake and sales grew 37% y-o-y
- Operating profit margin increased to 6.6%
- Cash flow strong despite working capital increasing with volume
- Navis acquisition closed, consolidation from Q2



## Market environment in January–March 2011

- Markets for load handling equipment developed positively. Demand for particularly loader cranes, truck-mounted forklifts and tail lifts grew clearly. In Americas, demand continued at a low level in construction-related customer segments.
- The revival in demand in container handling equipment for ports began to show in the form of larger project orders. Demand for rubber-tyred gantry cranes in particular was strong.
- The marine cargo handling equipment markets remained healthy. While demand for equipment for bulk vessels is showing signs of slowing, that for container ship equipment has picked up.
- The services markets continued to improve. Demand picked up for various refurbishment and modernisation projects.

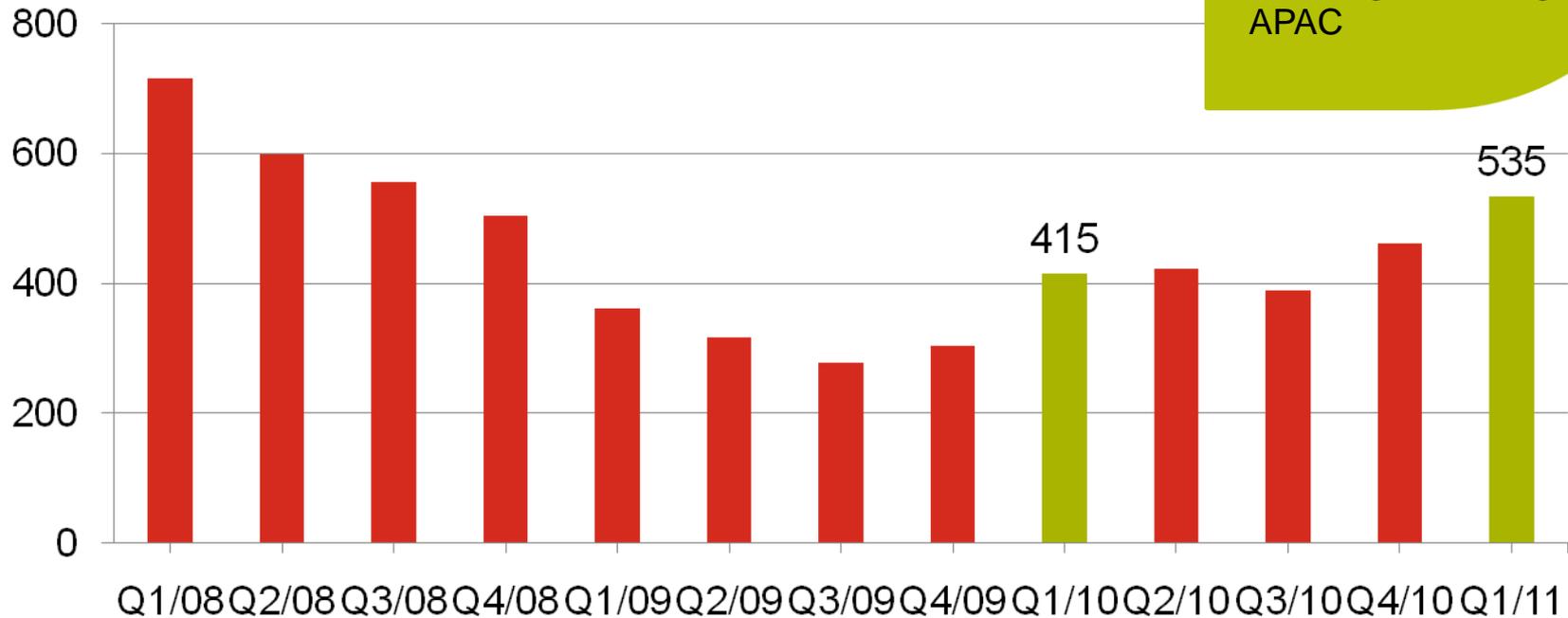


## Key figures in January–March 2011

	Q1 2011	Q1 2010	Change %	2010
Orders received, MEUR	819	598	37	2,729
Order book, MEUR	2,373	2,239	6	2,356
Sales, MEUR	763	555	37	2,575
Operating profit, MEUR	50.6	13.5		131.4
Operating profit margin, %	6.6	2.4		5.1
Cash flow from operations, MEUR	36.2	46.5		292.9
Interest-bearing net debt, MEUR	335	336		171
Earnings per share, EUR	0.59	0.13		1.21

# Q1: Industrial & Terminal's order intake grew 29% y-o-y and 16% q-o-q

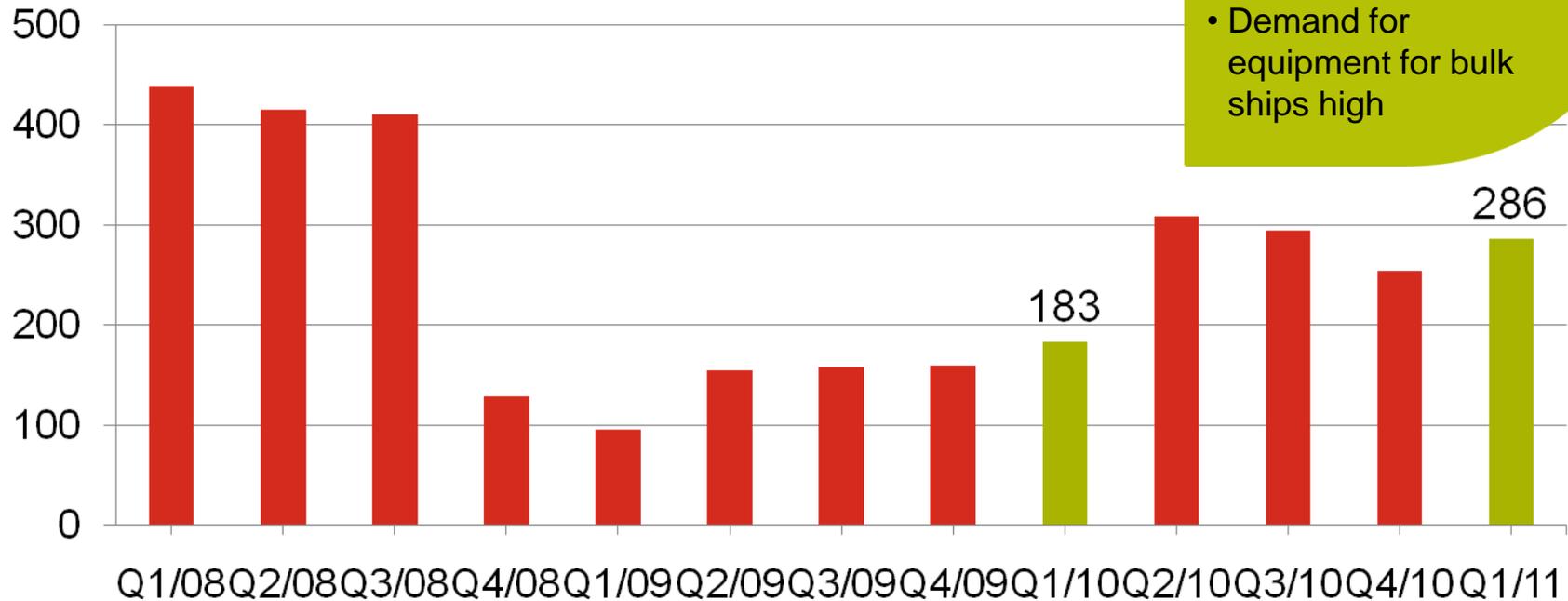
MEUR



- 54% of orders from EMEA
- Orders grew strongest in APAC

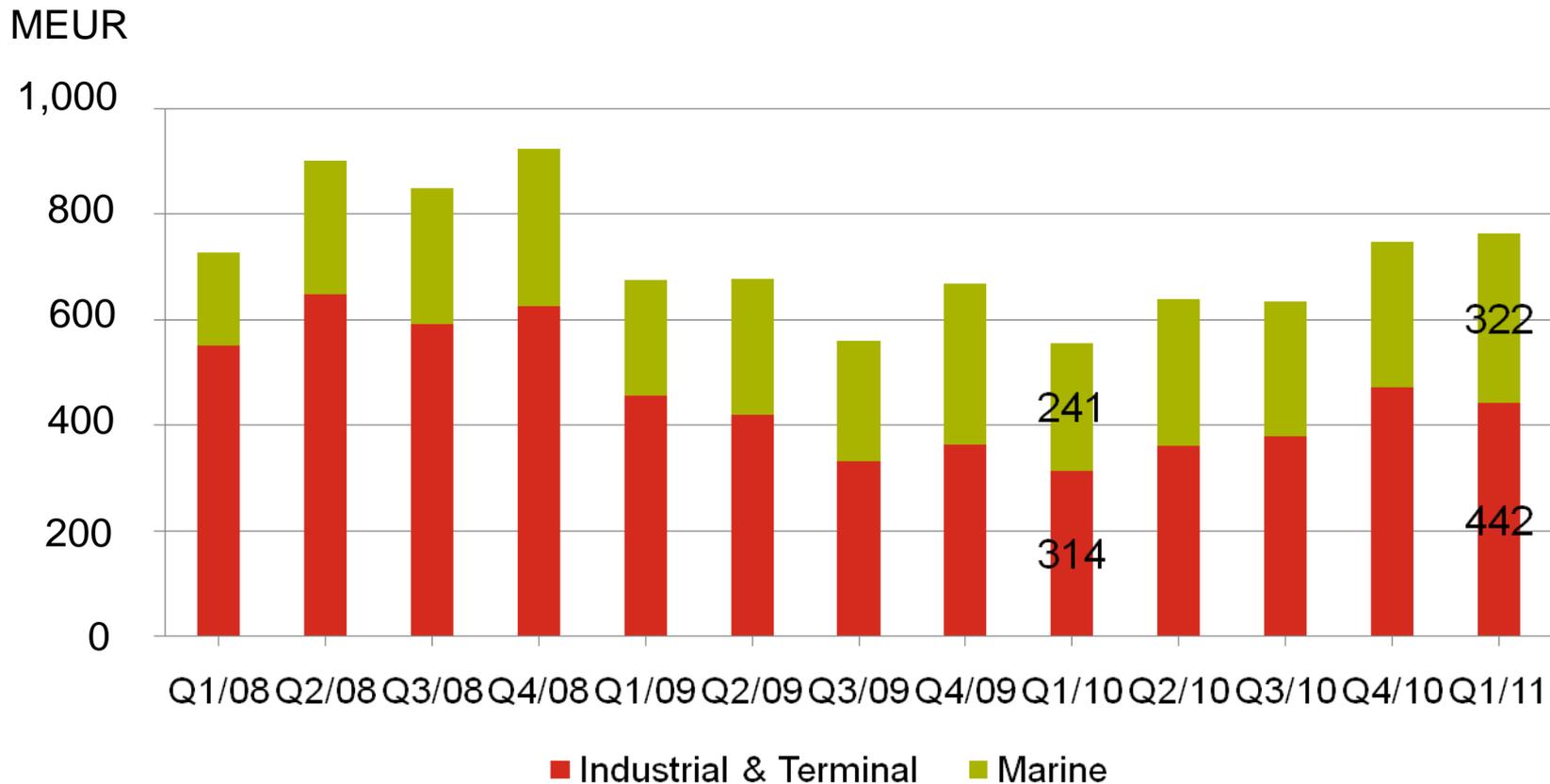
## Q1: Marine's order intake continued healthy

MEUR

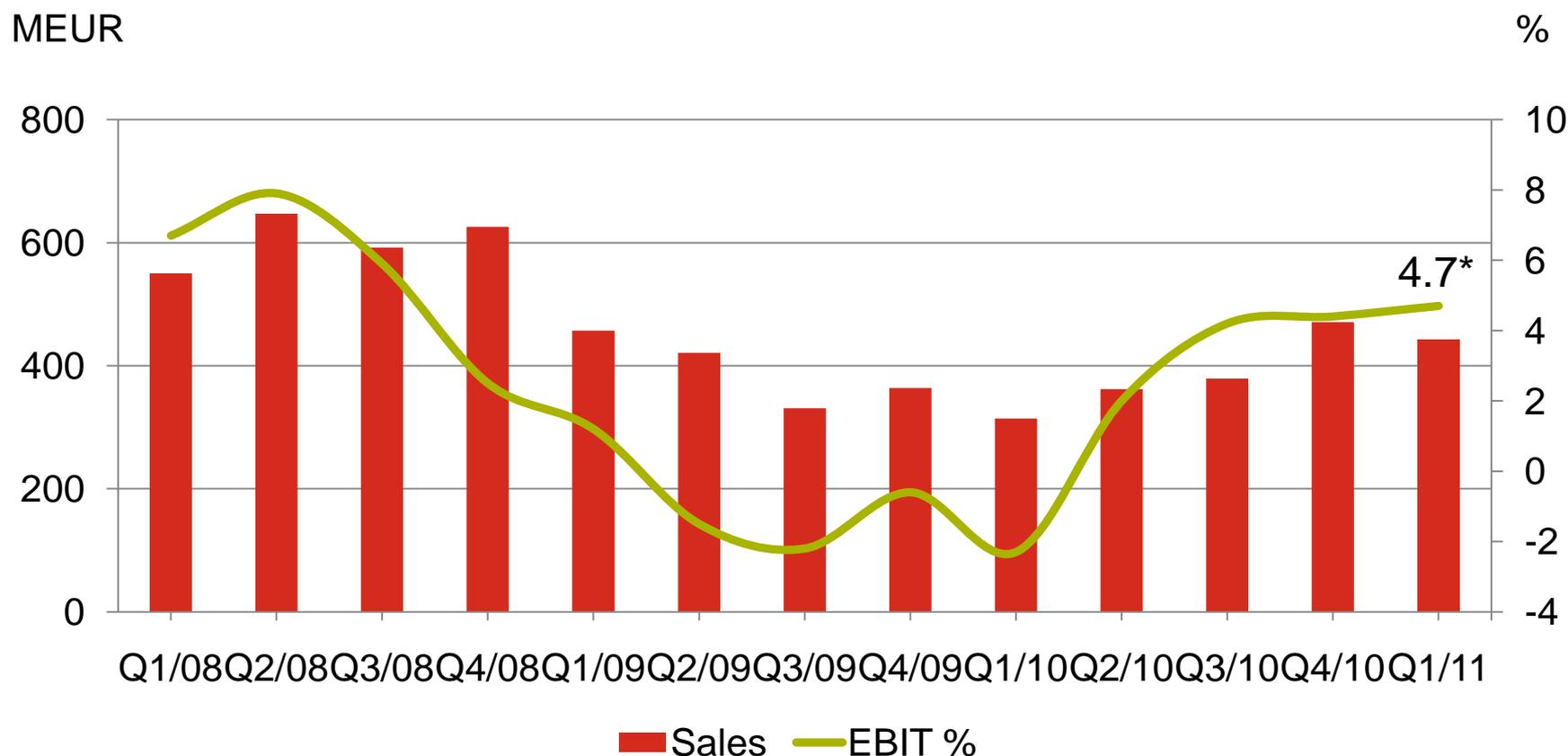


- 70% of orders from APAC
- Demand for equipment for bulk ships high

## Q1: Industrial & Terminal sales grew 41% and Marine sales 34% y-o-y



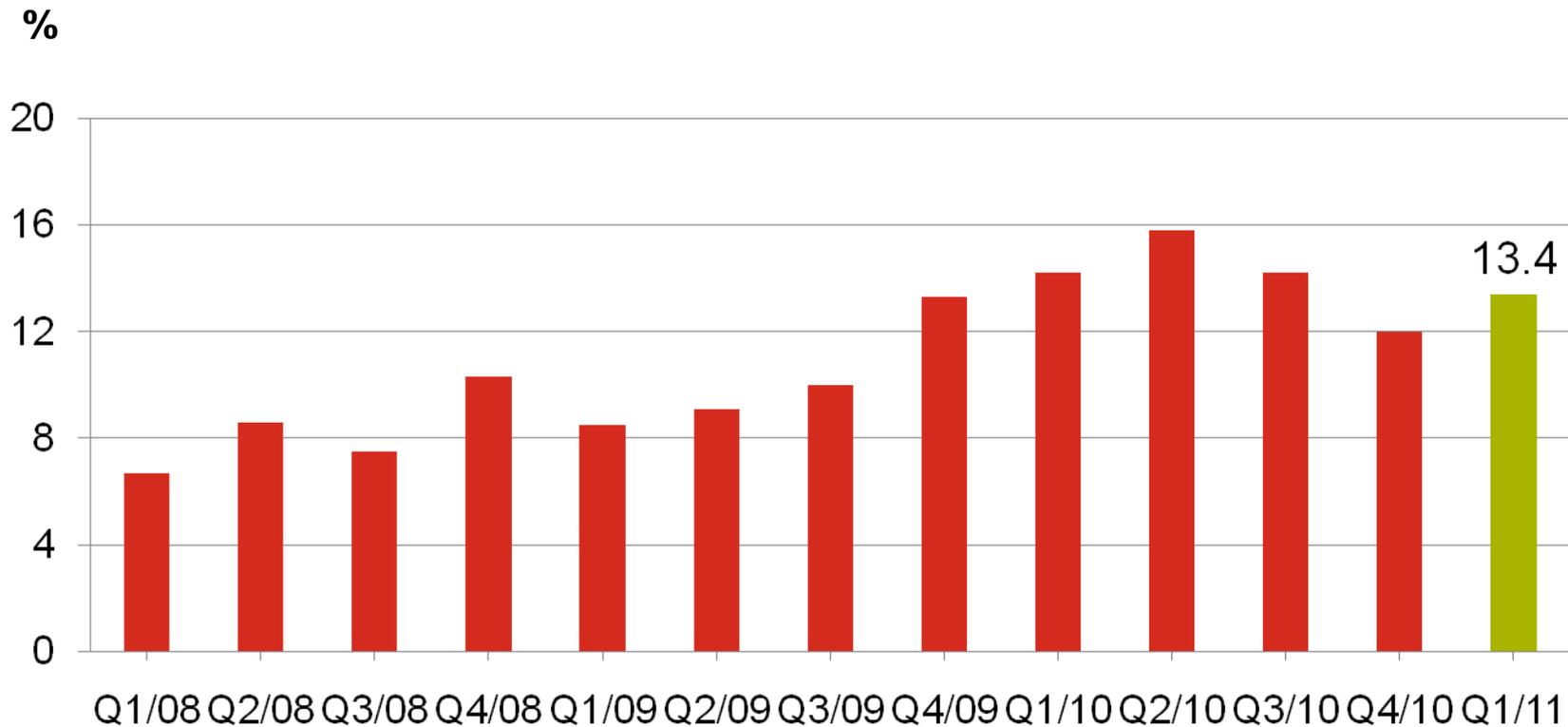
## Q1: Industrial & Terminal operating margin improving step-by-step



EBIT% Q1/08–Q4/10 excluding restructuring costs

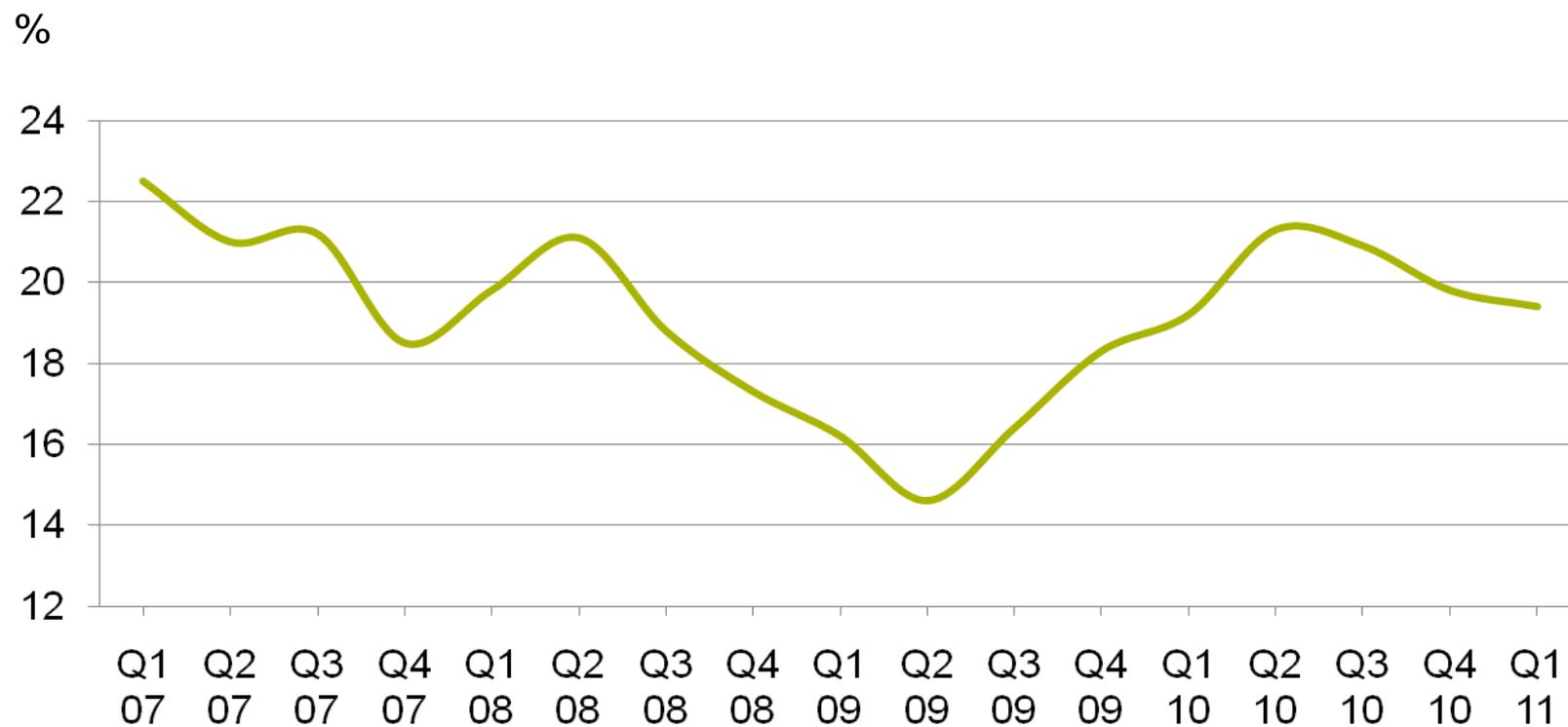
\* Excluding EUR 1.8 million cost related to Navis acquisition

## Q1: Marine's profitability remained strong



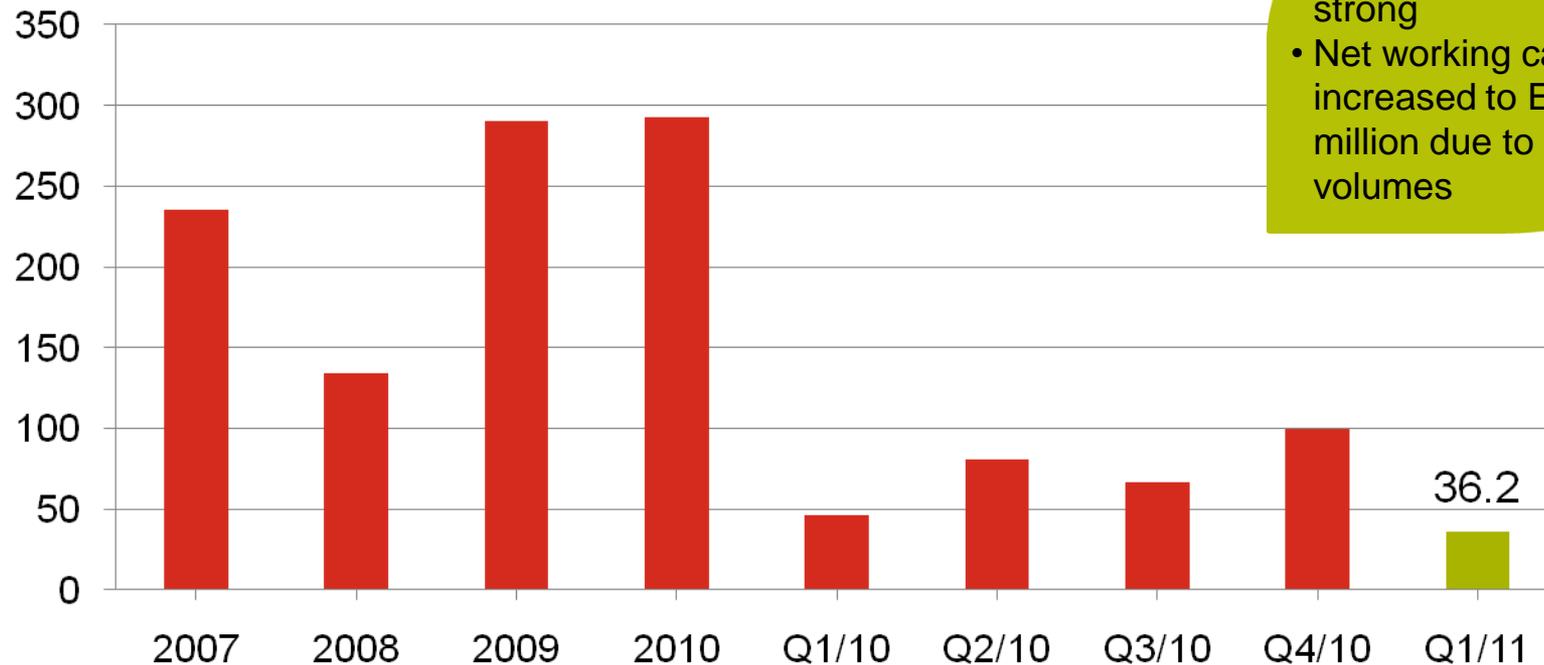
EBIT% Q1/08–Q4/10 excluding restructuring costs

## Gross profit development



## Cash flow from operations remained strong

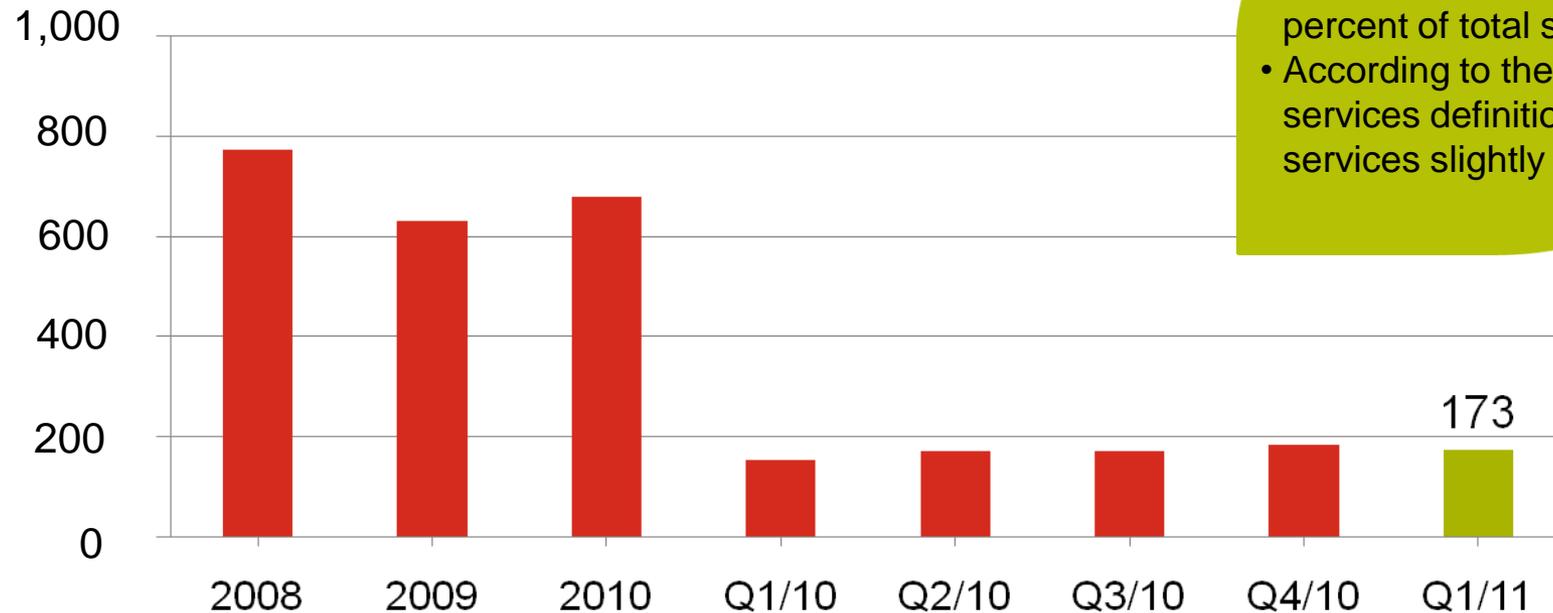
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- Q1 cash flow remained strong
- Net working capital increased to EUR 83 million due to increased volumes

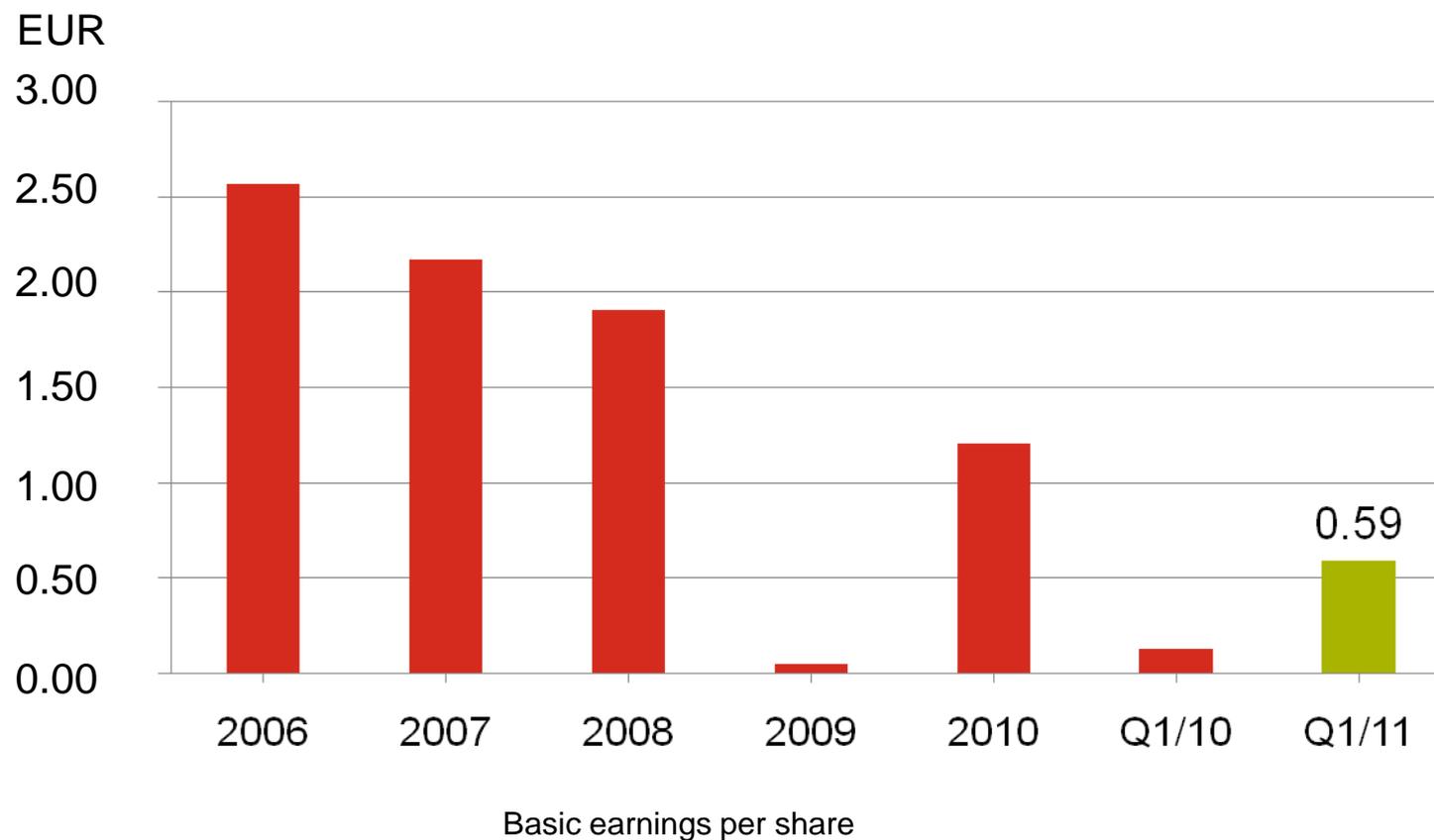
## Services sales recovering slowly

MEUR



- Services sales 23 (28) percent of total sales
- According to the specified services definition, Marine services slightly lower

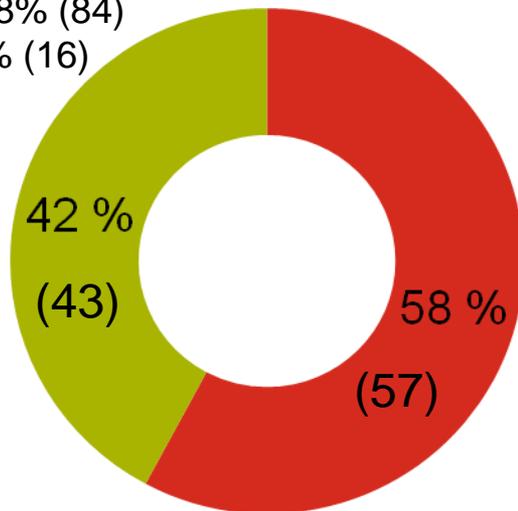
## Earnings per share continued to improve



# EMEA and APAC equal in size by sales

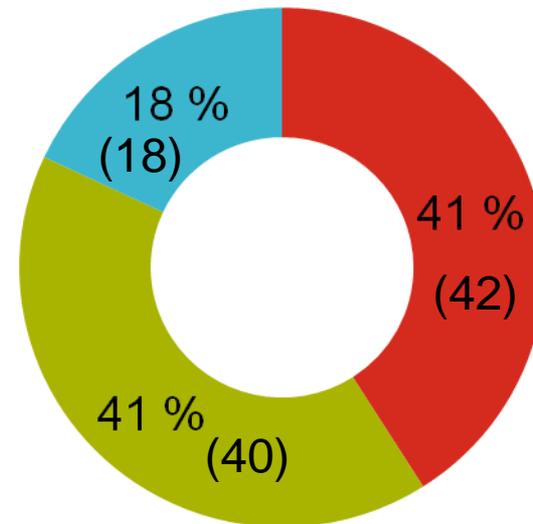
Sales by reporting segment 1-3/2011, %

Equipment 88% (84)  
Services 12% (16)



Sales by geographical segment 1-3/2011, %

Equipment 70% (64)  
Services 30% (36)



■ Marine ■ Industrial & Terminal

■ Americas ■ APAC ■ EMEA

## Navis acquisition – accounting treatment effects

- Transaction costs – all of EUR1.8 million booked in Q1/2011
  - Acquisition accounting – preliminary purchase price allocation (PPA) calculation results in annual depreciation cost of approximately EUR 5 million as of Q2/2011 for multiple years
  - Deferred revenue on acquisition date – under IFRS (and US GAAP) when consolidating into Cargotec deferred revenue adjustment will decrease post-acquisition sales of Navis for slightly over one year. The amount of deferred revenue to be deducted from sales is estimated at approximately EUR 10 million.
- Navis result will have limited impact on Cargotec's consolidated sales and profitability in 2011, situation will improve from 2012 as only PPA depreciation will continue

## Strategic focus areas 2011–2015

### Customers and customer segments

- Improve knowledge of customer needs
- Invest in attractive customer segments
- Decide which segments to keep and which to divest

### Services

- Spare parts logistics
- Regional distribution centres
- Growing up in the value chain towards more preventive maintenance
- Support customers' operations outsourcing

### Emerging markets

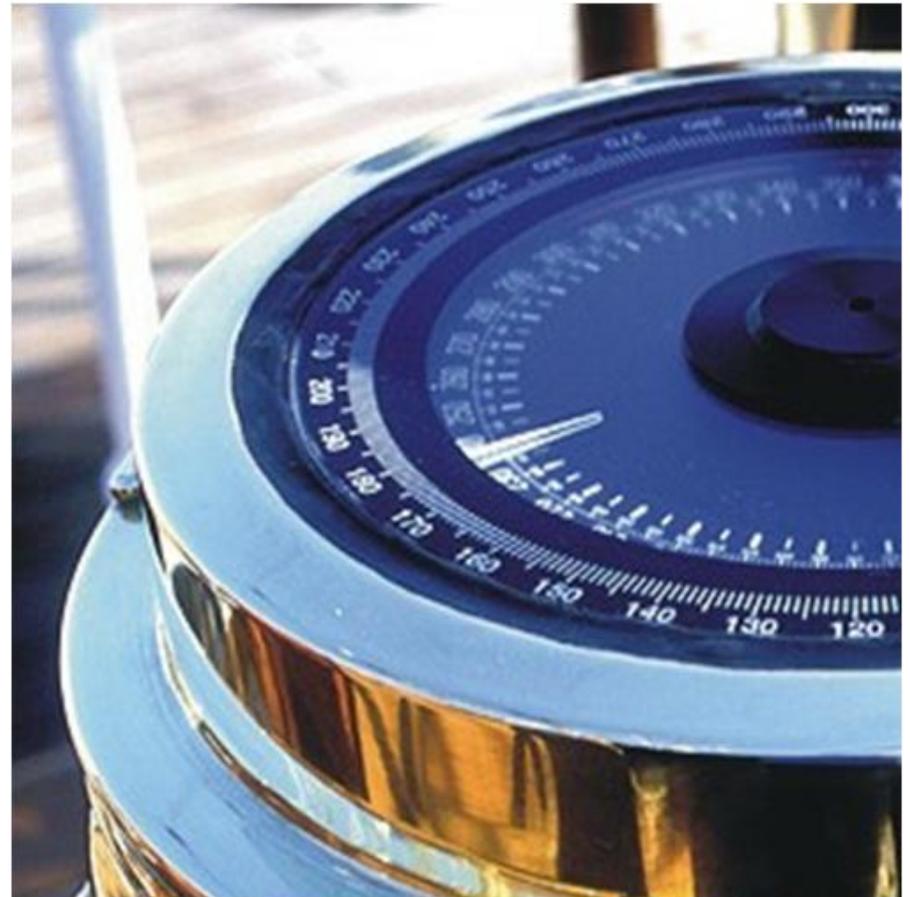
- Position in Chinese market
- Develop other growth markets (India, Brazil, Russia and Africa)
- Acquisitions, partnerships, organic growth

### Internal clarity

- Common processes
- Harmonisation of information systems
- Further development of I&T organisation

## Cargotec's key priorities in 2011

- Responding to growing demand
- Service growth and service network expansion
- Customer segments
- Position in Chinese market
- Cargotec ERP



## Outlook

- Cargotec's 2011 sales are estimated to grow approximately 20 percent.
- Healthy first quarter order intake both in Industrial & Terminal and Marine segments together with the recovery in the market situation supports a more positive growth expectation. Sales growth and significant efficiency improvement measures executed during the past years support profitability, but there is cost pressure on the markets.
- Cargotec's 2011 operating profit margin is estimated to be approximately 7 percent.

we keep cargo on the move™